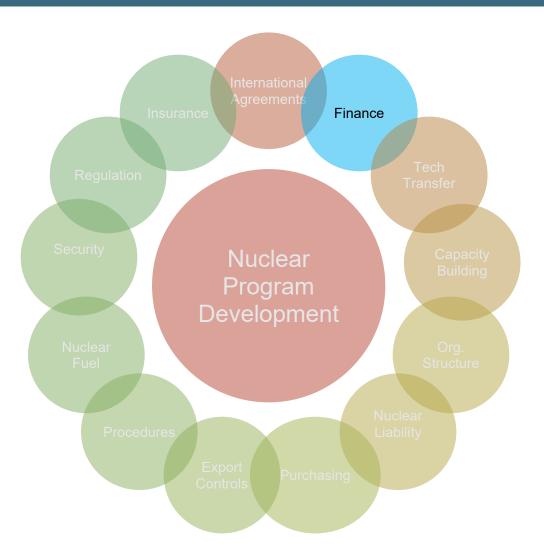
# Successful Nuclear Projects -Financed

#### OECD NEA / IFNEC High-Level Warsaw Conference on Nuclear Financing | November 23, 2021

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## Finance is a Key Legal Area of Interest

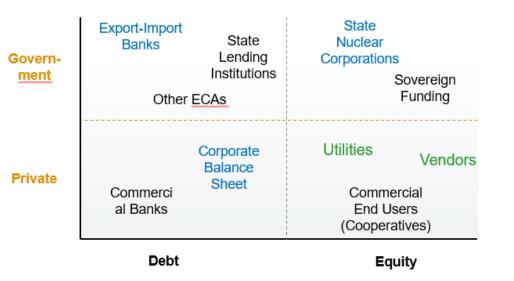


#### Many Finance Sources

- Government: Direct and indirect delivery mechanisms
- Project sponsors:
  - Utilities government owned or private; individually or collectively
    - Most common: balance sheet financing full recourse
  - Reactor vendor strategic partner
  - Other investors power consumers; strategic investors
- Lenders:

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- Export Credit Agencies, Multilaterals
- Sovereign wealth funds, capital markets, commercial banks



### Key Point: Financing Follows Successful Projects

Successful Projects "Block and Tackle"

The Owner's Goal is Power



- Well-run Procurement with Competition: Can potentially save billions EUR
- Well-drafted EPC Contract: Provides a strong legal foundation
  - Reduces finance costs through thoughtful payment systems
- **Government Funding**: Efficiently managed to pay construction costs to reduce the time value of money
- Best-In Class Project Managers: Who have successfully constructed and operated
- First Class Vendor:
  - Reference plant complete or near complete
  - Well-understood technology risk (consider which SMRs)
  - Best warranties
  - Licensed using similar licensing regime
- Willingness to Execute: Vendor and owner do not delay

#### Various Finance Models

#### Sovereign State-Based Model

- Russia, China, France, India, S. Korea, Argentina, Brazil
- Utility Balance Sheet Model With Bonds, Loan Guarantees
  - Georgia Power, other U.S. projects
- Regulated Base Model (RAB)
  - UK Heathrow T-5, Thames Tideway Tunnel
- Special Equity Investment Models
  - Akkuyu (Vendor), Fennovoima (Mankala)
- Contract for Difference (CfD)
  - Hinkley C

Ultimately:

"Nuclear is the Province of Governments"

#### Conclusion



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